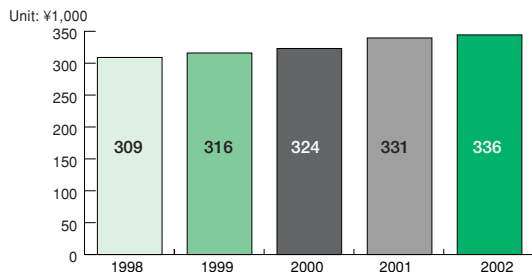
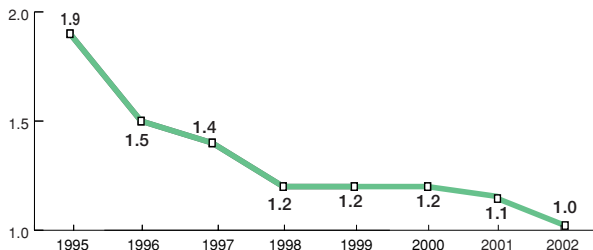


# Main Figures of JA Business Management

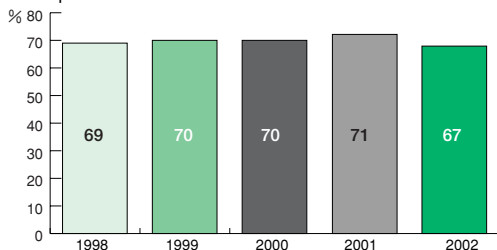
● Share capital per regular member: Paid-up capital/Number of regular member households



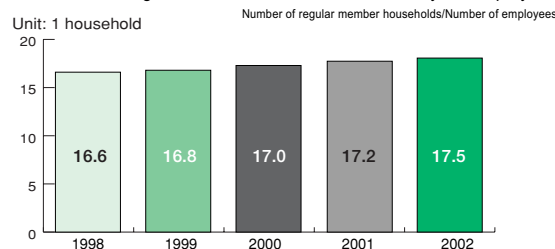
● Rate of return on share capital: Dividend/ Paid-up capital



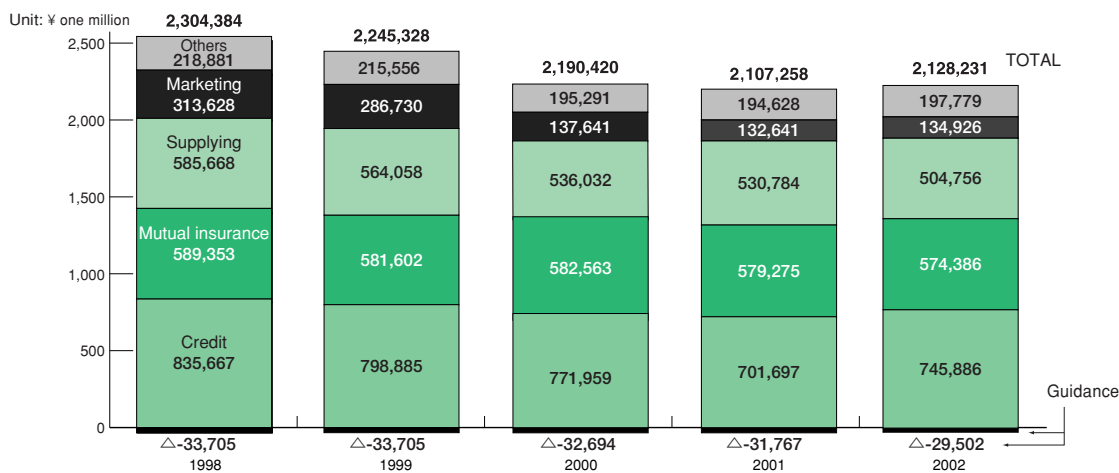
● Rate of personnel cost: Personnel cost/Gross business



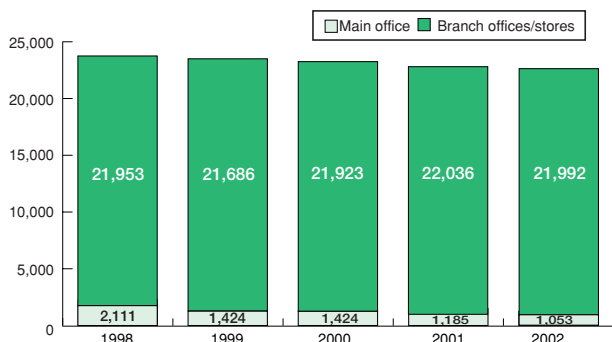
● Number of regular member households served by an employee: Number of regular member households/Number of employees



● Trend of gross business incomes



● Trend in the number of JA Offices/Stores



● Trends of gross business incomes and business administration expenses

